

**CERTIFICATE PROFORMA**

**TO BE PRINTED ON THE INSTITUTION'S LETTER HEAD AND  
SIGNED BY THE PRINCIPAL / REGISTRAR**

**CERTIFICATE**

This is to certify that Ms. /Mr. /Dr. ...., working in this institution as ..... in the Department of / Centre for ..... is permitted to apply and participate (if selected) in the UGC–Sponsored Online Faculty Induction Programme / Refresher Course in ..... / Leadership Development Programme to be organized by the UGC-Human Resource Development Centre, Bharathidasan University, Tiruchirappalli. The above faculty member's date of joining is \*..... and his/her promotion to the next level is due on \*.....

It is further certified that the above candidate is a full-time and regular faculty member of this institution and that this institution is included in the list under 12–B Section 2(f) of UGC Act, 1956 and is affiliated to ..... University.

Place:

Date:

Signature of the Principal /  
Registrar with Office Seal

\* The details have to be verified with the Service Register of the applicant by the Forwarding Authority.

**CERTIFICATE PROFORMA**

**TO BE PRINTED ON THE RESEARCH SUPERVISOR'S  
LETTER HEAD AND SIGNED**

**CERTIFICATE**

This is to certify that Mr. / Ms. .... is a *bona fide* Ph.D. Scholar (Full Time / Part Time) under my guidance and that he / she is recommended for participation in the above workshop.

Place:

Date:

Signature of the Research Supervisor  
with Seal